



Improving lives

of individuals, families and
communities in need

REFLECTION
2009 - 2010

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Chairman's Message

Temasek Cares CLG Limited was launched on 25 June 2009 to commemorate the 35th anniversary of Temasek Holdings (Private) Limited. This inaugural Annual Report testifies to an exciting and rewarding year.

Very soon after our launch, we promptly worked out our funding priorities within our mandate. We consulted widely with social service sector domain experts and practitioners: relevant government ministries, the National Council of Social Service, the National Trades Union Congress, key voluntary welfare organisations, self-help groups, community hospitals, special needs schools and tertiary educational institutions. They were frank and open in their views for which we are grateful. This has given us clarity and focus on the areas of need and support.

For FY2009/2010, we committed grants to fund 5 programmes which serve nearly 1,200 beneficiaries. We partnered with the Institute of Technical Education (ITE) to set up bursaries to help financially-needy students who do not qualify for existing help schemes.

We worked with the Singapore Anglican Community Services to provide employment support for those with mental illness. With our support, the Singapore Association for Mental Health was able to reach out to more children and youths with mental illness and help them return to their schools and communities. Yayasan MENDAKI started a mentorship programme with us to help Malay/Muslim students to complete their studies in ITE. We also worked with the Society for the Physically Disabled to provide early intervention support for pre-school children with developmental challenges.

Various other collaborations had begun or were at the stage of finalisation as the Temasek Cares financial year closed. In particular, we should mention the support of Yayasan MENDAKI, Singapore Indian Development Association, Chinese Development Assistance Council and the Eurasian Association for the development of a programme to help single-parent families in the next financial year.

There is now a further generous endowment of \$70 million from Temasek Holdings specifically to help build capability and capacity in the healthcare and special needs sectors. We are grateful for this endowment. This endowment is opportune as these sectors require more skilled specialists and differentiated programmes to meet new and evolving needs.

Our primary mandate remains, to contribute to the well-being of our people. As we embark on our second year of operations, Temasek Cares looks forward to supporting more socially impactful programmes for needy individuals, families and communities in Singapore.

Sincerely,

Richard R Magnus
Chairman

Board of Directors



Richard R Magnus
Chairman



Pang Cheng Lian
Treasurer



Halimah Yacob
Director



Mohd Salleh Marican
Director



Vemala K Rajamanickam
Director



Goh Yong Siang
Director



Benedict Cheong
Director

Management Team: Woon Saet Nyoon (*General Manager*), Kee Kirk Chuen (*Assistant General Manager*)

Mission and Strategic Thrusts

The purpose and mission of Temasek Cares is to contribute to the well-being, dignity and livelihood of needy individuals, families and communities in Singapore, through the following thrusts:



Building People

Support with dignity for individuals and families in times of need

We give higher priority to programmes that support individuals, families and communities that do not have alternative sources of support or opportunities for development. This includes providing bursaries to help students and support persons with disabilities.

Building Community

Through fostering racial and religious harmony and promoting understanding across cultures and languages to benefit the underprivileged, poor and needy

We are committed to supporting programmes that help to achieve the greater goal of creating more vibrant and cohesive communities in Singapore.

Building Capability

Through education, training and other initiatives to improve opportunities for livelihood

We support programmes that help enhance livelihood opportunities for the needy individual or build capability of the non-profit organisation or the sector. This can take the form of education funds for the sector or early intervention programmes for children with learning or intellectual disabilities.



Rebuilding Lives

Through a helping hand for another chance for the disadvantaged individuals, families or communities

We extend support to programmes that enable disadvantaged individuals to successfully reintegrate into society. From persons with mental illness to ex-offenders, we believe that everyone deserves to rebuild his or her life.

In carrying out its mission, Temasek Cares seeks to partner with non-profit organisations to support existing programmes,

or to develop needed new programmes. As a community co-investor, Temasek Cares looks to joining donors to complement the efforts of the government as part of the “Many Helping Hands” approach to helping the less fortunate.

As a catalyst, we hope to support new programmes or models that can bring about better outcomes to those in need. As a leader, we hope to inspire and draw other donors to meaningful causes that meet under-served needs and which could do with more support.



Temasek Cares Bursary for ITE students

Helping financially-needy ITE students to succeed

Temasek Cares and the Institute of Technical Education (ITE) have come together to offer bursaries to promising students from low-income families. Known as the Temasek Cares Bursary, the award will help a total of 90 students from all 3 ITE colleges over the next two years.

The students were chosen from financially-needy families. For various reasons, they are unable to benefit from scholarship or financial awards from the existing system. Without financial assistance, these students are at risk of dropping out of school.

Despite their financial challenges, these students have done well in school. Some have taken up leadership roles and all have been assessed to have good character, possess sound values and are likely to contribute positively to society in the future. The bursaries will help to encourage the students and assist them to excel in their course of study.

“... This bursary fund has benefited and motivated me to achieve my goal, that is to do my best in my studies. It has enabled me to pursue an education in ITE and to acquire greater knowledge... ”

– MUHAMMAD RIDUWAN BIN OSMAN,
student from ITE College East



PHOTOS: ITE

Temasek Cares – Therapy Outreach Programme for Pre-Schoolers

Providing early intervention support for children with mild to moderate developmental delays to integrate them into mainstream schools

The Temasek Cares - Therapy Outreach Programme for Pre-Schoolers (Temasek Cares-TOPPS) is a programme that provides early intervention support for pre-school children with mild to moderate developmental delays.

The aim of the programme is to help pre-schoolers to manage their learning and developmental disorder so that they are able to progress to mainstream schools. Run by the Society for the Physically Disabled (SPD), the programme aims to reach out to 100 children over the next two years.

The Temasek Cares-TOPPS programme helps children aged 3 to 6 with mild to moderate learning disabilities such as Autism Spectrum Disorder or Global Development Delay. Intervention will be provided by therapists, psychologists and specialist teachers within their classroom setting. This model of direct intervention provides critical support to the child where and when it is most needed, that is, when the child is attending pre-school or childcare centre.

Focus is given to improving the child's functioning ability and academic-related skills in a natural setting, thereby enabling him or her to participate effectively in all pre-school activities. Caregivers and parents will also be trained by means of consultation and workshops. This would enable the child to continue to receive support outside of the classroom.



PHOTOS: SPD

Education Trust Fund/Temasek Cares – Academic and Life Skills Coaching

Helping Malay/Muslim ITE students complete their studies at ITE

With the support of Temasek Cares, Yayasan MENDAKI has started a mentoring programme to help equip Malay/Muslim students with academic and life skills. Known as the Education Trust Fund/Temasek Cares - Academic and Life Skills Coaching, the programme targets to serve 60 students from the three colleges of the Institute of Technical Education (ITE).

The aim of the mentorship programme is to enable more Malay/Muslim students to do well in their studies and obtain

their National ITE Certificate. Through a series of focus group discussions, MENDAKI discovered that Malay/Muslim students in ITE need more motivational and academic support. The mentorship programme was established to meet this need.

Under the programme, one trained coach will be provided for every two students so that each student receives optimal attention. In addition to providing academic support, the coach would also serve as role model, friend, and above all, a mentor.



“ I’m glad to know my mentee has improved! ... I’m not only his mentor but also his best buddy and brother...! ”

– MUHD SYAFIQ MOHD,
mentor from ITE College East

PHOTOS: YAYASAN MENDAKI

YouthReach

Enabling children and youths with mental illness to reintegrate into society



PHOTOS: SAMH



YouthReach is a programme by the Singapore Association for Mental Health (SAMH) that helps children and youths with mental illness to cope with their illness and to reintegrate into society. With the support of Temasek Cares, SAMH will add a mentorship component and a 24-hour helpline to the programme. The enhanced programme will reach out to more than 165 children and youths with mental illness and 340 caregivers.

YouthReach was started in 2006 as a response to a lack of community-based support for children and youths with mental illness. The children and youths in the programme are 18 years old and younger. Though they suffer from mental illness, they have the capability to develop to their maximum potential and be reintegrated with their families and the community.

The enhanced programme involves the family, caregivers, and other community partners. The child or youth is taught social and functional competencies needed to function effectively and safely within the family and the community. The family members and caregivers are also taught to understand and manage the child's or youth's mental illness.

Temasek Cares – Employment Support Services

Helping persons with mental illness find and sustain employment



PHOTOS: SACS

The Temasek Cares - Employment Support Services (Temasek Cares - ESS) is a programme that provides employment support services to persons recovering from mental illness.

Run by the Singapore Anglican Community Services (SACS), the programme aims to help 250 beneficiaries over a period of two years. The SACS is a leader in the field of psychiatric rehabilitation in Singapore. It runs programmes which provide residential and day care services to persons with mental illness.

The Temasek Cares-ESS programme aims to help persons with mental illnesses address the many challenges they face in securing and sustaining a job. The programme provides employment specialists to help clients find jobs that best match their interest, ability and condition. Support is also available to help the client perform his or her job effectively and to remain in the job.

The programme actively engages the business community to create awareness of the need to reintegrate persons with mental illness into the workforce. For the employer, support will be made available to ensure that the person with mental illness is able to perform the job and to fit into the organisation.

Management Analysis

FY 2009/2010 Financial Report (May 2009 to March 2010)

Temasek Holdings (Private) Limited has provided a S\$100 million endowment to the Temasek Trust. The Trustees of Temasek Trust act as stewards of the endowment and decide on the quantum to be granted to Temasek Cares. In its first year of operations, Temasek Cares committed \$1,677,529 in programme grants to support 5 programmes as listed in Table 1.

S/N	PROGRAMME NAME	PROGRAMME TYPE	IMPLEMENTING ORGANISATION	STRATEGIC THRUST
1	Temasek Cares Bursary for ITE students	Bursary	Institute of Technical Education (ITE)	Building People
2	Temasek Cares - Therapy Outreach Programme for Pre-Schoolers	Special Needs	Society for the Physically Disabled (SPD)	Building Capability
3	Education Trust Fund/ Temasek Cares – Academic and Life Skills Coaching	Mentoring	Yayasan MENDAKI	Building Capability
4	YouthReach	Mental Health	Singapore Association for Mental Health (SAMH)	Rebuilding Lives
5	Temasek Cares – Employment Support Services	Mental Health	Singapore Anglican Community Services (SACS)	Rebuilding Lives

Table 1

The programmes supported have largely focused on the strategic thrusts of Rebuilding Lives and Building Capability. The pie chart in Chart 1 shows the distribution of programme grants by strategic thrust. A number of these new and differentiated programmes were set up to meet areas of needs that are under-served or not adequately supported yet. For example, Temasek Cares funded a new programme to provide early intervention for pre-school children with learning and developmental challenges. Temasek Cares also supported two programmes that help persons with mental illness to rebuild their lives and to reintegrate into society. A programme to build community with the support of the four self-help groups is now in the process of being finalised.

Temasek Cares was launched on 25 June 2009 and a General Manager was appointed in the same month. The headcount was increased to two with the appointment of an Assistant General Manager in January 2010 to support the increased workload. For FY 2009/10, total operating and capital expenditure amounted to \$227,895 which is 24% lower than the budget of \$300,000. From an operational viewpoint, the ratio of total operating and capital expenditure to total resources expended is 12% which is in line with our goal of 15% and below.

Temasek Cares has now been granted a new endowment of \$70 million specifically to build capability and capacity

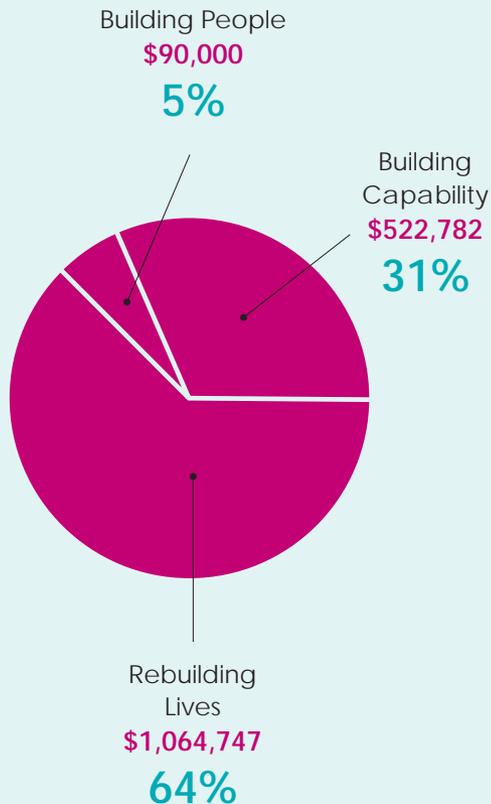


Chart 1

in the special needs and healthcare sectors. With the expanded mandate and funding, the amount of programme grants committed in FY 2010/11 is expected to rise as more programmes are supported. Operating expenses are also expected to increase as expenses are incurred for a full year, but will be kept at an optimal level.

For full details of the Financial Statements and Directors' Report, please visit www.temasekcares.org.sg

Temasek Cares CLG Limited
60B Orchard Road #06-18 Tower 2
The Atrium@Orchard
Singapore 238891
T: (65) 6828 8752 F: (65) 6828 8652
www.temasekcares.org.sg

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